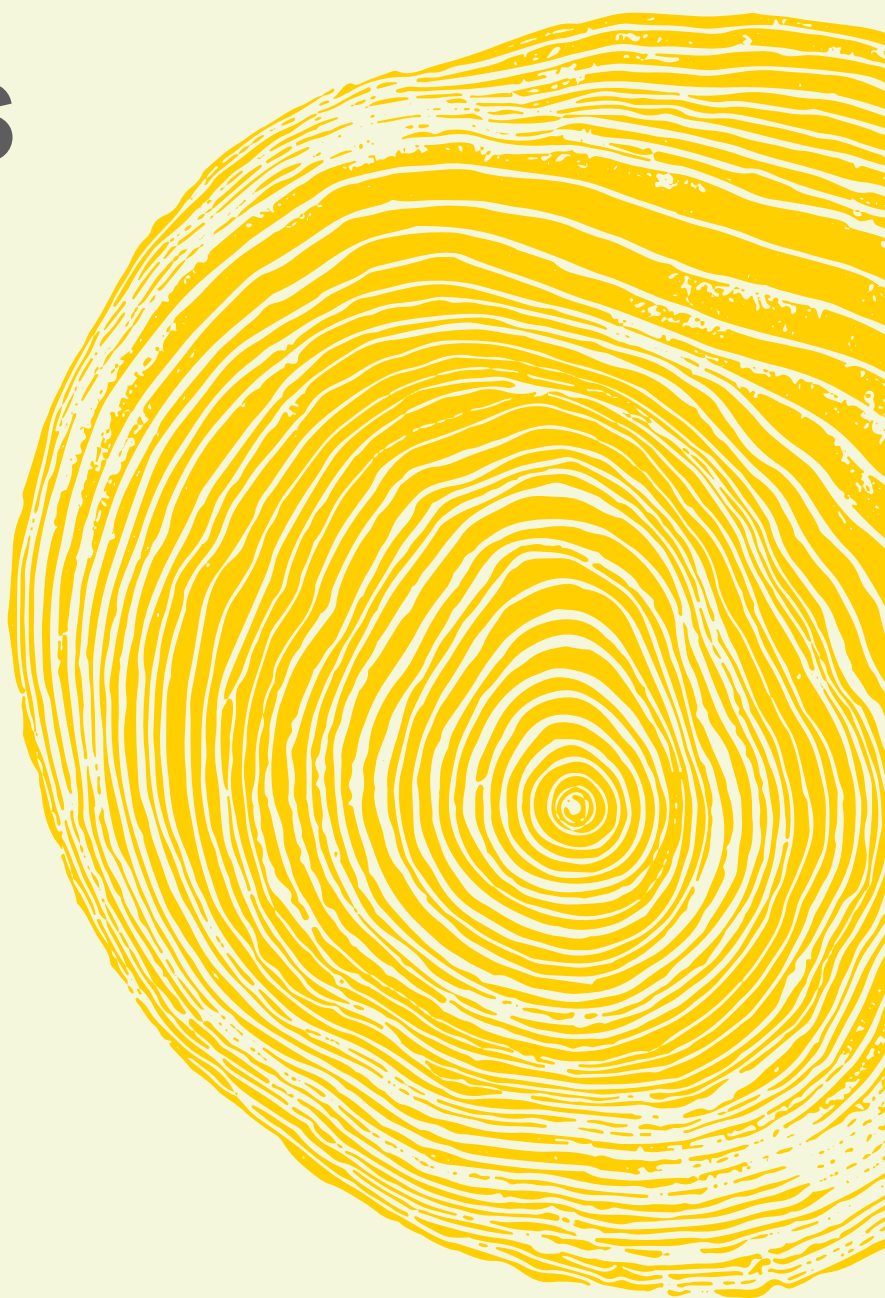
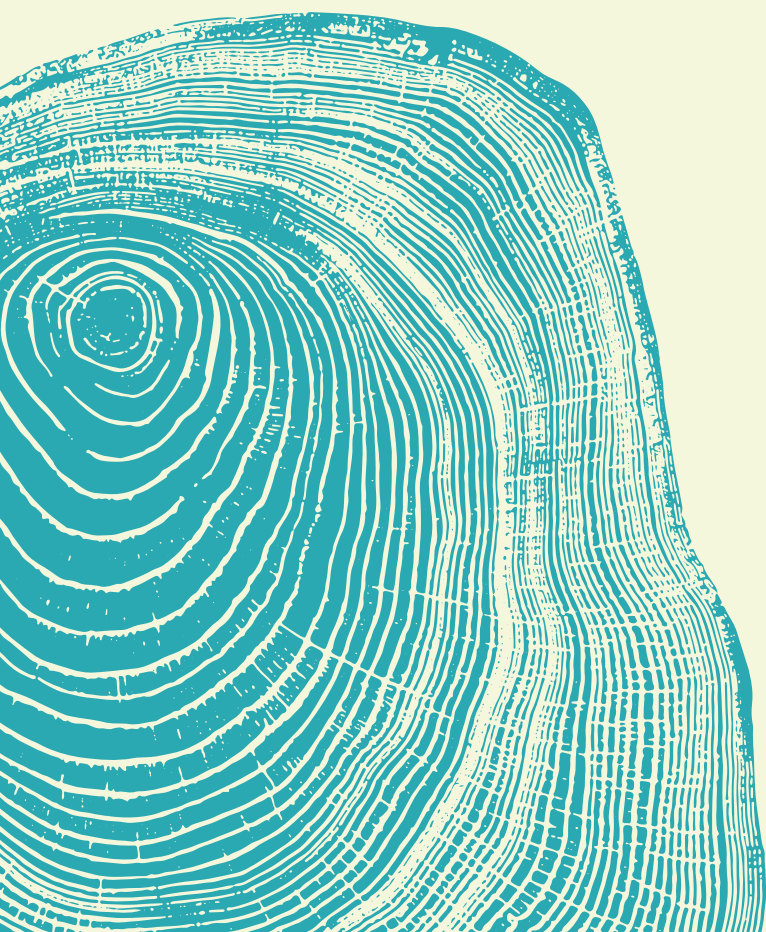


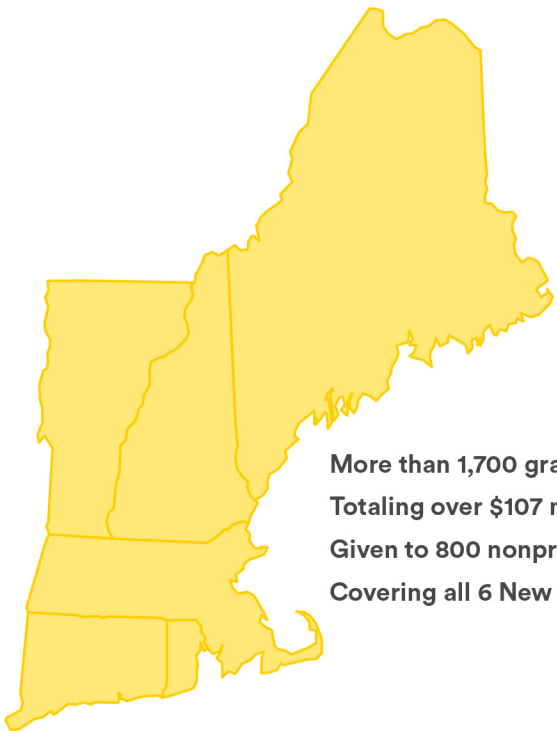
Generations of Impact



THE COX TRUST : GENERATIONS OF IMPACT

The creation of a 35-year charitable lead trust upon Jessie Bancroft Cox’s death in 1982 vested two younger generations with a family legacy of giving.

This report explores the Jessie B. Cox Charitable Trust’s contribution to New England and beyond, and celebrates the important work of the Trust’s grantees. Readers will encounter children learning in outdoor classrooms, scientists using DNA barcoding to track new species, and doctors pursuing non-medical approaches to reducing asthma attacks. The story of the Trust offers inspiration for anyone who believes in the power of diverse sectors and voices to work together to achieve positive change. The impact of Jessie B. Cox’s gift will be felt for generations to come.



More than 1,700 grants
Totaling over \$107 million
Given to 800 nonprofit organizations
Covering all 6 New England States

35 YEARS

TABLE OF CONTENTS

Message from the Family3

The Cox Approach4

Education9

Environment17

Health.....25

Community Foundations.....33

Journalism.....37

Grantees, 1982-2017 41

Now, as we bring our activities to a close,
our hope is that the seeds the Trust has planted
continue to grow and benefit generations to come.





JESSIE B. COX

1908-1982

As a child, Jessie Bancroft Cox toured the world with her grandfather Clarence Barron, the president of Dow Jones & Company and manager of The Wall Street Journal. Jessie loved spending time with her family. She had an extremely outgoing personality. She enjoyed sports, especially teams from the Boston area, and was a nationally decorated sailing and equestrian champion. She cherished the outdoors, gardens, and flowers. With her husband, William Coburn Cox, she gave generously to Massachusetts General Hospital, Harvard University, Tufts University, Milton Academy, Boston Aquarium, Boston Science Museum, the Town of Cohasset, and countless other organizations.

These experiences helped shape her strong family values, her philanthropic interests, and her passion for protecting the independence of journalism. In bestowing the Trust, she created an opportunity for future generations to extend her and her family's legacy of giving.

Trust representatives have pursued philanthropy in Jessie's name in a spirit she would admire: continuously learning from the ever-changing world, engaging thoughtfully with critical issues, and striving to do the most good possible with Jessie's gift, particularly in education, health, environment, and the promotion of philanthropy.

From the Family

Family Grants Committee: Michael C. Hill, Leslie Hill, Thomas G. Hill, William C. Cox III

Thirty-five years ago, the Cox Trust embarked on its mission to extend the philanthropy of Jessie B. Cox in service of the people of New England. Her gifts, through our grants, have touched many aspects of life in the region, from health to education and environment. We've been awed by both the scale and the complexity of the challenges facing the region, as well as by the visionary leaders and hard workers who address these challenges and seize new opportunities every day to create a brighter future. Now, as we bring our activities to a close, our hope is that the seeds the Trust has planted continue to grow and benefit generations to come.

As we have discovered firsthand, social change is hard. Responsibility for the Trust has challenged us to engage with key issues of our time and determine the right role and approach for us. This multi-generational endeavor has been shaped by the contributions of many family members and professional advisors. It has also been driven by what we learned over decades of supporting New England communities.

Drawing on our family's journalistic DNA and commitment to public service, we've visited those in the field, listened openly to requests, and worked to craft a strategy that would allow us to maximize the impact of our dollars.

We have met remarkable leaders. Among the Trust's early gifts were start-up funds for community foundations that are now vibrant hubs of philanthropy across the region. Our final grants invest in new models for healthcare and early education, and extend an innovative approach to land conservation. In chronicling the Trust's efforts in this report, we aim to not only honor the generosity of Jessie B. Cox, but to shine a light on grantees improving the well-being of New Englanders.

We've striven to support underrepresented and underserved populations across the region. We've led efforts that address hinge points on both highly personal and societal levels, ranging from an education program for expectant mothers that combines learning with rowing, to sophisticated electronic health consults that expand

access to specialty care for all patients and set people on a path toward better health.

Over time, we've narrowed our strategic focus based on where we've learned our contributions can unlock the most good. We've increasingly supported innovative and replicable models for progress against seemingly intractable challenges. We hope to have paved the way for other funders to step in and further the goals of our final initiatives in ways that will reverberate for years to come.

As we raise our eyes from the work of the Trust's grantmaking to consider its legacy, we are grateful that the generosity of Jessie B. Cox afforded us the opportunity to address some of the immediate and long-term needs of the people of New England. We thank the grantees and partners we've worked with in shared pursuit of worthy goals. We carry forward the values that the Trust demanded and nurtured: a spirit of curiosity, a responsibility to engage thoughtfully with community needs, and hope for the future. - May 2017

The Cox Approach

Over the years, the Cox Trust has wrestled with perennial challenges of the field: How do we make best use of limited resources? Can we show leadership while being receptive to community voices? How do we best partner across sectors to achieve greater impact and meaning? The Trust's predetermined lifespan added a special element of urgency: Will our impact continue beyond our termination date?

Through periods that included changes in staffing and trustee leadership, the Trust has navigated these considerations with three consistent guideposts: an open approach to learning and communicating, a passion for innovation, and faith in long-term rewards. It is now clear that these qualities have been central to the family's approach and its legacy.

Learn

By choosing to include non-family staff and advisors in its operations from inception, the family invited a richer texture and greater diversity of opinion. The Trust consistently opted for an open grant application process, giving a level of accessibility to almost all New England charities. Staff, family, and non-family advisors also made a practice of regular site visits, witnessing grantees' work firsthand and fostering collegial relationships.

The Trust has sought out and benefited greatly from the wisdom of nonprofit leaders and advisors, particularly at critical structural moments. During the startup years, staff and the board relied on these leaders' expertise to build their understanding of the complex fields of health, education, and environment

across a large, six-state region. As it entered its final decade, the Trust again tapped the field's expertise to inform the adoption of a strategy focused on fewer, larger grants, designed to maximize the impact of remaining assets.

Innovate

The family and its advisors have aimed to be responsive to the fresh ideas sparked from within the nonprofit sector and, over the years, have seen innovation breed innovation. A community foundation started by the Trust led the way in creating the Collaborative of Community Foundations for the Gulf of Maine and, later on, the New England Grassroots Environmental Fund; both became catalysts for important environmental initiatives. Early leadership support for the Fund for Nonprofits was later transferred to the

The Cox Trust's pioneering investment in community foundations in New England yielded an early, quantifiable win ...

fledgling EdVestors, which continues to play a leadership role in Boston's education reform efforts. Here and in other areas, the Trust has been a supporter of first and second iterations of innovation, and impact continues to unfold.

Invest

The Cox Trust's pioneering investment in community foundations in New England yielded an early, quantifiable win with a network of new funding vehicles covering all six states and charitable assets approaching \$1 billion.

The example of these capital grants factored in the decision, during the Trust's final decade, to focus more deeply within a few areas of health, education, and environment. The Trust set out to identify similar opportunities where

comparatively modest investments could yield exponential future benefits. This report highlights these final grants, which include innovations in health care access, early childhood education experiments in Vermont and Boston, and a new approach to land conservation in New England. If successful, they will be fully realized only in the years to come.

From Broad to Deep

In 2008, the family grants committee turned to planning for the close of the Cox Trust, then nearly a decade away. Mindful of the Trust's legacy and of the diminishing spending power of its annual payout due to inflation, they began to narrow their focus within the fields of health, education, and the environment.

The Trust's strategic shift from a 'broad to deep' focus was made in consultation with leading academics and nonprofit practitioners — listed on page 7 — and was informed also by learning visits in the field. From this process, the committee doubled down on early childhood education and out-of-school time in their education grants, on protecting functioning ecosystems – including core habitats and wildlife corridors – in their environmental efforts, and on access in the field of health. Trust grants for early education exceeded \$1.3 million from 2010 through 2015, balanced by similar investments in health access and conservation.

By 2011, focus in these fields had narrowed further, with the articulation of three closing initiatives: targeting large-scale movements for universal PreK in Boston and Vermont, large-

scale habitat conservation undertaken by Regional Conservation Partnerships throughout New England, and innovation in access to health care led by community health centers. The large grants made in the period leading up to the 2017 close are significant measures of the Trust's faith in its grantee organizations. As we write this report, the grants committee is continuing to meet with influencers in these three fields and to consider the best use of the Trust's remaining funds.

CLOSING INITIATIVES

| Universal PreK: | Regional Conservation: | Access to Health Care: |
|-----------------------------|------------------------------|-----------------------------|
| \$1.2 million to 2 grantees | \$1.0 million to 17 grantees | \$1.3 million to 3 grantees |

The Trust concludes on a note of optimism and with the reasonable expectation that our partners in government, philanthropy, and the nonprofit sector will further the momentum— as they have done for the past 35 years— improving New England for generations to come.

A New Vehicle

A CHARITABLE LEAD TRUST provides support to charities over its lifespan, after which any remaining assets are given to named beneficiaries. The Cox Trust was mandated to pay a set annual amount in grants—slightly more than \$3 million—for a period of 35 years.

Initially, a fixed, quarterly payout schedule of exact amounts created its own set of pressures, sometimes forcing grant payments at less-than-ideal moments, while denying the flexibility to amass grant reserves. In 2008, the trustees addressed this problem by establishing a donor-advised fund at The Boston Foundation.

A DONOR-ADVISED FUND is a charitable giving vehicle administered by a public charity that manages donations on behalf of organizations, families, or individuals.

This arrangement facilitated a more strategic grantmaking approach by eliminating the constraint of fixed quarterly payouts, with the same end result of meeting the overall scheduled grants payout.

A further challenge came from the eroding effects of inflation: 1982's \$3 million would be worth \$7.5 million in 2016; however, 2016's \$3 million had a spending power of only \$1.2 million in 1982 dollars. This dynamic influenced the evolution of the Trust's giving strategy.

ADVISORS | 2008-2014

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Strategies for Children

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The Nature Conservancy
Vermont Chapter

Phil Buchanan
Center for Effective
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Gail Darrell
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John Davis
Irene E. & George A.
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Nicholas Donohue
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Mary Walachy
Irene E. & George A.
Davis Foundation

Lisa Dulsky Watkins
Vermont Blueprint for Health

Susan Werley Slater
Jumpstart



Shaping Opportunities

Education

The Cox Trust's grants in the field of education have expanded access to underserved populations and supported public school reform, and they continue to shape opportunities for young children to get the best possible start. In its final years, the Trust chose to put its resources into organizations working to establish and expand high-quality universal PreK in Boston, Massachusetts and Vermont — an effort that will transform educational equity as it continues to grow.

Adult Education & Alternative Schools

The Trust provided key early support to the Urban College of Boston, Roxbury Community College, and Cambridge College, all institutions that cater to working adults, many from urban, low-income, or immigrant backgrounds.

Funding helped traditional colleges reach out and attract nontraditional students to their programs. A spirit of outreach prevailed in these grants, supporting Mount Holyoke College's Frances Perkins Program, Bates College's

Downtown Education Collaborative, the University of Maine's Washington County Consortium, and the Colleges of the Fenway in Boston.

The Cox Trust was also an early funder of alternative high schools in Boston, Fitchburg, and Lowell, Massachusetts, as well as in Portland, Maine.

Public Schools

As a result of careful listening in Boston, the Trust played a lead role in public school reform by partnering with Superintendent Thomas Payzant

to create the Fund for Nonprofits, a funder collaborative designed to support partnerships between the city's rich network of nonprofit institutions and public schools. The Trust's early investment of \$750,000 helped match a national Annenberg Foundation challenge grant, paving the way for change by empowering individual schools. The Fund was eventually absorbed by the new nonprofit EdVestors, which continues to play a vital role in brokering private resources for the Boston Public Schools.



JEREMIAH E. BURKE HIGH SCHOOL, WINNER OF EDVESTORS' 2015 SCHOOL ON THE MOVE PRIZE, DORCHESTER, MASSACHUSETTS



GRANTEE PROFILE

THE CARE CENTER

Like many former mill cities, Holyoke, Massachusetts, has faced steep economic challenges as the manufacturing industry has declined. Low college graduation rates, a public school system in receivership due to chronic underperformance, and a crime rate four times the national and state averages make the city a challenging place to live for many community members.

The Care Center, in close partnership with Holyoke Community College, has spent over 20 years crafting a high-impact program that helps at-risk young mothers in Holyoke

to successfully complete an innovative high school equivalency certification course and to move onward to higher education. The Care Center understands that higher education can provide families with a way out of generational poverty and negative life outcomes, especially for the Latino community, which makes up half of the city's population and in which few have more than a high school degree.

In 2006, The Care Center received support from the Cox Trust to hire a new transitions counselor to provide support services as students transitioned from the high school equivalency certification course to higher education. With this crucial support, 75 percent of Care Center

graduates now enroll in college, compared with only 43 percent of their peers, and those in college earn a GPA average of 3.0.

"The Jessie B. Cox Trust allowed us to move forward with the bold idea that, with adequate support, teen mothers on welfare can succeed in college. The Trust's funds supported our first college transition counselor. We have since sent hundreds of teen mothers to area community colleges and are now home to the new Bard Microcollege Holyoke, a campus of Bard College offering a fully accredited Associate in Arts degree program,"
Anne Teschner, Executive Director,
The Care Center

Their success attracted federal attention and in 2013 President Obama made history by calling on Congress to expand access to high-quality preschool to all children in the United States.

The Trust's openness to partnering with the public sector and with other funders also led it to fund the Boston Schoolyard Initiative, which brought outdoor classrooms and safe play spaces to hundreds of children.

Out-of-School Time & Early Childhood Education

Beginning in 2008, the Trust looked outside of the public schools to make a series of grants aimed at supporting innovative and replicable approaches to early childhood learning and out-of-school programs. Emerging research has shown that the combination of high-quality early childhood education and out-of-school experiences, both occurring outside the boundaries of a typical public school day, can erase much if not all of the achievement gap between advantaged and disadvantaged populations.

The Trust helped to expand a city-wide afterschool initiative in Providence, Rhode Island, which grew to enroll over 40 percent of children in high-quality afterschool programs. Also in Providence, it helped to pilot a kindergarten 'boot camp' for children who had never experienced a group-learning environment and had tested well behind their peers in basic school-readiness skills. In New Hampshire, the Trust supported the Children's Alliance of New Hampshire in its early advocacy efforts for public kindergarten, which was available to only half of the state's children in 1985 and became instituted in all state districts in 2009. In the final years of the Trust, the focus in education shifted exclusively to the early childhood years.

Guided by brain-science research showing the effectiveness of early childhood interventions, the Cox Trust and other funders across the nation increased their investment in early childhood education in the 1990s and 2000s. Their success attracted federal attention and in 2013 President Obama made history by calling on Congress to expand access to high-quality preschool to all children in the United States. Capitalizing on this ripe moment, the Cox Trust chose to join two large-scale ongoing efforts in New England, one in a rural state and one in the region's largest city, both serving general populations of more than 600,000 residents.

Universal PreK: Boston

The City of Boston has an ambitious plan to create a universal preK mixed-delivery system in which the Boston Public Schools, community-based providers, and federally funded Head Start programs work together to improve school readiness across economic and neighborhood boundaries.

Although 75 percent of Boston children receive some form of early childhood education, bringing a citywide program to a universally high level of quality is a

large-scale and costly effort. In concert with other funders and the federal government, the Cox Trust funded a pilot project in which Head Start early childhood education centers receive Boston Public School's math and early literacy curricula and assessments, professional development alongside the district's early childhood teachers, monthly one-on-one teacher coaching, and staff salary increases. Studies have shown these interventions lead to significant improvements in elementary

school readiness. Preliminary results include a dramatic increase in quality across the classrooms and a deepening relationship between the public and private systems.



BRAIN BUILDING AND THE ARTS, UNITED SOUTH END SETTLEMENTS, BOSTON, MASSACHUSETTS

BUILDING MOMENTUM FOR UNIVERSAL PREK

In 2004, Vermont began to cover preschool costs across settings – in public schools, Head Start, and private providers – with a caveat. Communities would be eligible for the state funding only after two years of covering the costs locally. Most towns were struggling with costs of funding such a program. To surmount the obstacle, a group of funders, including the Cox Trust, brought providers together and covered the two-year ‘funding gap’ in 87 communities across the state for ten years, until the state had committed to completely funding each community. The number of children enrolled in preschool more than tripled, from 2,500 to 8,216, across 89 percent of Vermont school districts/supervisory unions, creating a groundswell of support for the passage of Act 166 in 2014. Capping years of steadfast philanthropic support, this legislation eliminated the funding gap by mandating state funding for all communities’ public preschool, benefiting thousands more families.

Around the same time, the Cox Trust partnered with fellow New England education funder, the Nellie Mae Education Foundation, to support Maine, New Hampshire, and Vermont in applying to a federal grant that successfully leveraged almost \$2 million to create state early childhood advisory councils. These councils coordinate early learning efforts and resources statewide, bringing disparate groups together to leverage millions to benefit young children.

Thousands of young children,
especially those in underserved
rural and low-income areas,
will have high-quality learning
experiences for the first time.

Universal PreK: Vermont

The passage of Act 166 in 2014 makes Vermont the first state in New England, and one of a handful in the United States, to implement universal preschool. It aims to create preschool openings for over 2,000 children by the end of the 2017–18 school year. Thousands of young children, especially those in underserved rural and low-income areas, will have high-quality learning experiences for the first time.

The state has committed to quality early care in all communities and settings. Act 166 requires specific quality improvements, such as bachelor’s-level teachers, and partnerships between public schools and private providers.

The Cox Trust has worked closely with other funders through the Permanent Fund for the Wellbeing of Vermont Children to make sure that things go smoothly during the often bumpy road of policy implementation. While the state’s mixed-delivery model of public schools, community-based centers, and Head Start is being rolled out, program quality is improving, and hundreds of families are enrolling their children.



GRANTEE PROFILE

THE BOSTON SCHOOLYARD INITIATIVE

The Cox Trust was a charter funder in the Boston Schoolyard Initiative. A partnership between the City of Boston and a group of private funders, this ambitious program set out to create safe, healthy play and learning spaces on the grounds of Boston's public schools. During the Initiative's 18-year span, it transformed 88 schoolyards. More impressively, the program's vision evolved to include an explicit outdoor learning component.

Many of the resulting "outdoor classrooms" included spaces designed for gardening, science education, and nature observation and writing. Dilapidated schoolyards, many of them unsightly asphalt lots, were replaced by attractive, stimulating, safe areas for play and learning in every one of Boston's neighborhoods. Communities participated in the design process; neighborhood involvement resulted in schoolyards that are all different in appearance and well-suited to their school sites and communities.

Some private foundations shy away from partnerships with government, especially when they involve capital

projects that will eventually be owned by local governments. The Cox Trust and its fellow funders were willing to assume the risk of collaborating with the City of Boston. Over the years of the Schoolyard Collaborative's work, projects required negotiation about scope, cost, community input, timing and maintenance. The results are new opportunities for healthy play, excellent outdoor education, and pride of place at schools all over Boston.



Energizing the Field

Environment

The Cox Trust's portfolio of investments have focused on building mutually supportive systems of emerging ideas, organizations, and leaders that have come to define the modern environmental movement in New England. In its final initiative, the Trust worked with experts to develop an ambitious effort to change the way land is conserved to protect the region's unique landscape, biodiversity, and wilderness.

Advancing the Land Trust Movement

The history of the Cox Trust coincides with the birth and dramatic growth of the land trust movement. Over the life of the Trust, New England saw a fourfold increase in the rate of land protection. The region is now home to an astonishing 465 citizen-led land trusts. In the early years, the Cox Trust helped support a wide range of successful

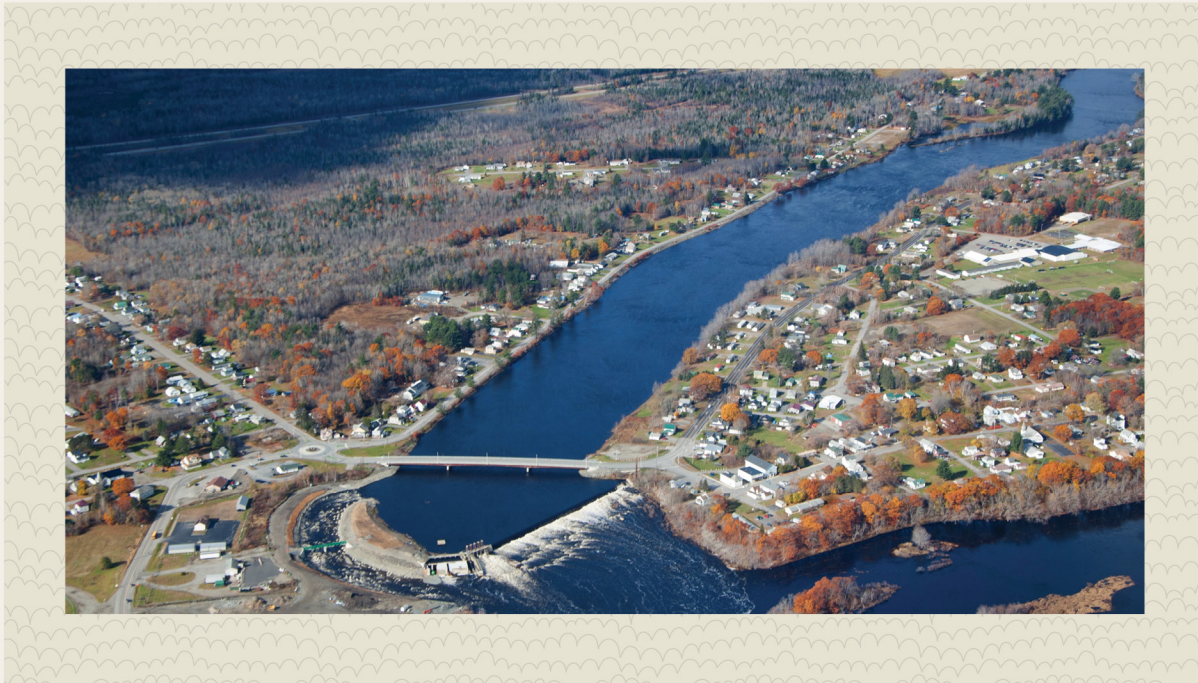
experiments in land conservation and habitat protection that are now common practice. As land trusts and land conservation organizations matured, the Cox Trust invested heavily in collaborative approaches to conservation. The increase in collaboration among conservation organizations has encouraged ambitious conservation targets that will lead to the protection of thousands of acres

Supporting Watershed Innovators

New England's rivers, bays, and rocky ocean shores are part of its regional identity. It is no surprise, then, that its watershed organizations and water activists are among the strongest environmental advocates in the Northeast. The Trust found promise in their capacity to work regionally, across disciplines and across borders.



POTENTILLA ROBBINSIANA (DWARF CINQUEFOIL), REMOVED FROM THE ENDANGERED SPECIES LIST IN 2002, WHITE MOUNTAINS, NEW HAMPSHIRE



GRANTEE PROFILE

THE PENOBSCOT RIVER RESTORATION PROJECT

Within its funding portfolio focused on large landscape conservation, the Cox Trust supported the largest river restoration project in the nation: the Penobscot River Restoration Project. The 15-year, \$62 million public-private partnership included businesses, government, conservation organizations, and the Penobscot Indian Nation. The goal was to remove three dams and improve fish passage at four other dams, culminating in a

bold ecological experiment to see what would happen when nearly 1,000 miles of habitat was opened to 11 species of sea-run fish after 200 years of human development.

The project resulted in the return of Atlantic salmon, shortnose sturgeon, American shad, alewife, and other species, and it benefited wildlife, water quality, tourism, and the cultural traditions of the region. With the bulk of the physical restoration work over, scientists are now documenting how wildlife in the watershed, river, and ocean are responding to the fish coming home. In addition to opening

up the region to new opportunities for outdoor recreation and tourism income, improved technology allowed for an increase in hydropower production. Meanwhile, the lessons of the project and its grand scale have emboldened river restoration advocates in other parts of the world to think big.

Most importantly, they have the capacity to work at a large scale, bridging political and geographic boundaries and mobilizing diverse interest groups to take action and protect habitats.

Most of the Cox Trust's grants to watershed organizations helped fight emerging threats of storm-water and wastewater pollution, toxins, and invasive species. Its grants also helped launch new ideas in land protection, environmental restoration, public health, land use planning, and sustainable fisheries. New England's concentration of organizational leadership among watershed organizations and water advocates has helped many of these innovative practices spread throughout the nation.

Building a Portfolio of New Urban Environmentalism

The terms "smart growth," "environmental justice," "urban agriculture," and "sustainable

development" barely existed when the Cox Trust was founded. This changed in the 1980s and 1990s, and the Cox Trust emerged as a leading supporter of a bold new breed of environmental activists. These advocates pioneered new approaches that linked the human habitat to the health of the planet. During these formative years, the Cox Trust stretched far beyond the traditional land and water conservation framework of most environmental funders. It supported new organizations, grassroots organizations, and leadership development programs that brought new voices to the conversation. These diverse voices continue to ask challenging questions about economics, public health, and the role of government in protecting the public good.

Regional Conservation Partnerships

The rapid increase of Regional Conservation Partnerships (RCPs) in New England presented a perfect opportunity to promote the structures and tools of collaborative conservation. RCPs are coalitions of conservation organizations and other interested groups that join together to conserve land and habitat at a larger scale. A vibrant network of nearly 50 RCPs in New England has shown that these partnerships are platforms of innovation and dynamic attractors of new ideas, leadership, and resources. Most importantly, they have the capacity to work at a large scale, bridging political and geographic boundaries and mobilizing diverse interest groups to take action and protect habitats.



GRANTEE PROFILE

THE NORTHERN FOREST ALLIANCE AND THE PINGREE EASEMENT

The pace of land conservation in northern New England increased dramatically during the life of the Cox Trust. This was due in large part to an expanded regional vision. The 43-member Northern Forest Alliance was an early leader in the movement and received over \$500,000 in support from the Cox Trust between 1994 and 2000. With these funds, the Alliance developed a sustainable conservation plan for the 26-million acre Northern Forest stretching from New York to

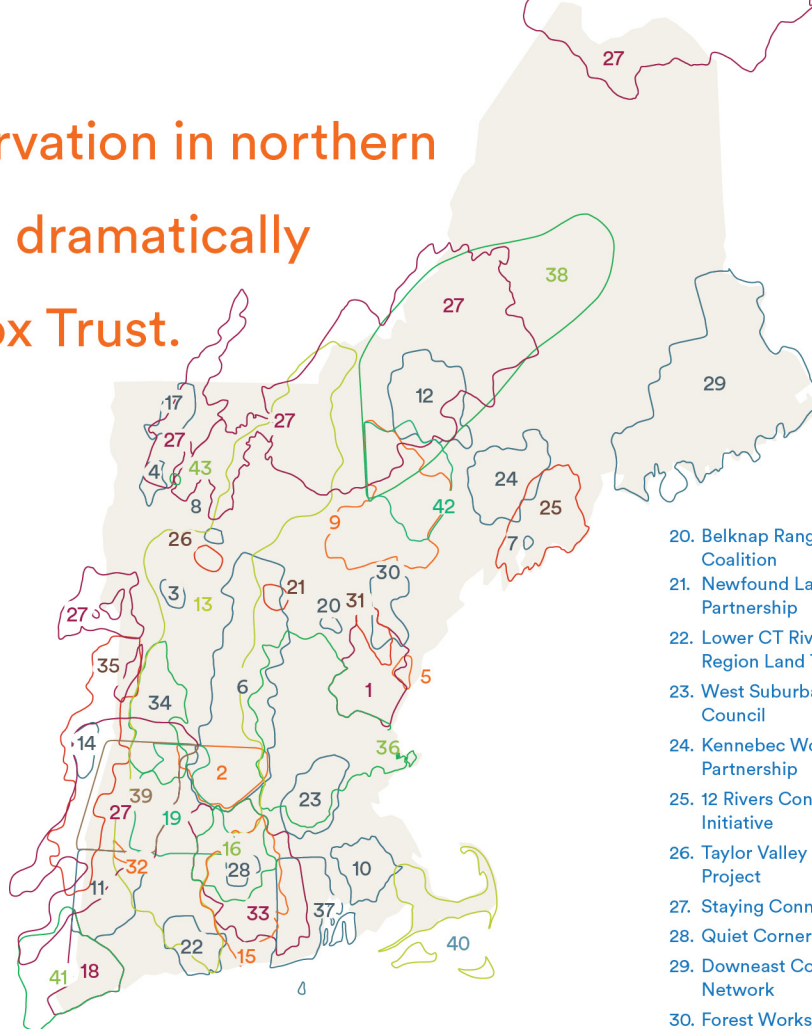
Maine. This effort took place during a time of unprecedented ownership transition, a great deal of it stemming from a decline in the Maine paper industry.

Located in northeastern Maine, the Pingree Easement is the largest private forest easement in the world, occupying a land mass larger than Rhode Island and encompassing 2,000 miles of stream and river shoreline and over 100 lakes and ponds. In 1999, the Cox Trust joined a \$28 million campaign to guarantee that the 754,673 acres of the Pingree family-owned forestlands can never be developed. This innovative

conservation easement created a legal agreement transferring development rights to the nonprofit New England Forestry Foundation, while allowing for continued family ownership. Built into the agreement were provisions to advance sustainable forestry, promote public access and recreation, and limit development in perpetuity. The project's success helped to stimulate a new era of conservation that embraced new financial tools to support land protection and greater collaboration with private landowners and the business community.

The pace of land conservation in northern New England increased dramatically during the life of the Cox Trust.

In partnership with Highstead Foundation, the Cox Trust committed \$1 million over three years to support two aligned funding programs designed to accelerate the development of RCPs throughout the region. The Donated Land and Easement Grant program offered grants of \$100,000 to RCPs that helped cover the transaction costs that would give landowners an incentive to donate conservation easements and land to the members of the RCP. The Innovation Grant Program offered grants of \$20,000 to RCPs to help them implement projects that would increase their capacity to conserve land. These grants supported costs to develop conservation priority plans, strategic action plans, landowner outreach projects, and capital campaigns. Both funding programs were guided by a committee of expert advisors with experience in large landscape conservation. The funding initiative has helped build the capacity of RCPs, pilot new approaches and tools for land conservation, and support RCPs to increase the pace of conservation in the region.



From four in the 1990s to 43 today, Regional Conservation Partnerships are an enduring strategy for protecting whole ecological systems.

BILL LABITCH, HIGHSTEAD

1. Great Bay Resource Protection Partnership
2. North Quabbin Regional Landscape Partnership
3. Chateaugay No Town Conservation Project
4. Chittenden County Uplands Conservation Project
5. Mt. Agamenticus to the Sea Conservation Initiative
6. Quabbin to Cardigan Partnership
7. River-Link
8. Orange County Headwaters Project
9. Upland Headwaters Alliance
10. Resilient Taunton Watershed Network
11. Litchfield Hills Greenprint Collaborative
12. High Peaks Initiative
13. Friends of the Silvio O. Conte National Fish and Wildlife Refuge
14. Rensselaer Plateau Working Forest Initiative
15. Thames River Basin Partnership
16. Mass-Conn Sustainable Forest Partnership
17. Cold Hollow to Canada Forest Link Project
18. Fairfield County Regional Conservation Partnership
19. Forever Farmland Initiative
20. Belknap Range Conservation Coalition
21. Newfound Land Conservation Partnership
22. Lower CT River and Coastal Region Land Trust Exchange
23. West Suburban Conservation Council
24. Kennebec Woodland Partnership
25. 12 Rivers Conservation Initiative
26. Taylor Valley Conservation Project
27. Staying Connected Initiative
28. Quiet Corner Initiative
29. Downeast Conservation Network
30. Forest Works!
31. Salmon Falls Watershed Collaborative
32. Sandy Brook Conservation Corridor
33. Southern New England Forest Heritage Partnership
34. MA-VT Woodlands Partnership
35. Berkshire-Taconic Regional Conservation Partnership
36. Merrimack Conservation Partnership
37. Rhode Island Woodland Partnership
38. Maine Mountain Collaborative
39. Berkshire Wildlife Linkage Partnership
40. Massachusetts Coastal Pine Barrens Partnership
41. Hudson to Housatonic Regional Conservation Partnership
42. Maine West
43. Shutesville Hill Wildlife Corridor Project



GRANTEE PROFILE

AREA DE CONSERVACIÓN GUANACASTE

The *Area de Conservación Guanacaste* in Costa Rica, a UNESCO World Heritage Site, is one of the most biodiverse regions on earth. Occupying 1,470 square kilometers of land and sea, less than half the size of the Greater Boston area, the park supports as many moth and butterfly species as all of continental North America north of Mexico.

Through a family-directed grant, the Cox Trust supported the innovative BioLep taxonomy project to build an understanding of these moths, butterflies, and other members of

the lepidoptera order. BioLep utilizes a newly developed DNA barcoding technique to identify the nearly 10,000 lepidoptera species in the region as part of the international Barcode of Life initiative, an attempt to classify all of the world's flora and fauna through DNA barcoding. Nearly nine-tenths of life on Earth remains unclassified, and cataloging is an important building block for scientific discovery and conservation. Pioneered by scientists at the University of Guelph in Ontario, this technique allows for a faster and more democratic system of identification. Moreover, a key benefit of this investment is the engagement of local residents who are trained

and employed as parataxonomists, becoming in the process stewards and advocates for the environment.



D. JESSIEBANCROFTAE ADULT FEMALE



E. JESSIEHILLAE CATERPILLAR



Expanding Access

Health

Over the course of its life, the Cox Trust has financed efforts to address systemic gaps that cause people to become—or to remain—unhealthy. Community health centers became the focal point of the Trust’s final health initiative for their direct contact with New England’s most vulnerable and hard-to-reach patients. These centers are changing the definition of accessible healthcare as they continue to take innovative approaches to meeting patients’ needs.

Filling Gaps for Vulnerable People

Since the 1960s, a safety net of Medicare for the elderly and Medicaid for low-income people has provided basic coverage for society's most vulnerable. As became increasingly clear in the 1980s and 1990s, this safety net had holes, and the Cox Trust focused its support on closing the gaps. The near-poor, unemployed, recent immigrants or young adults who did not expect illness could face disaster in the form of emergency or chronic health needs. The

Trust worked with grantees to identify and treat residents of low-income urban areas experiencing high incidences of disease, including those resulting from exposure to lead paint and other toxic substances. Other grants addressed health concerns specific to rural populations.

Helping Shape the Moment for Health Reform

During the Trust's lifetime, nonprofit advocates took aim at the emerging reality that large numbers of people did

not have—or could not obtain—health insurance coverage. Uninsured status resulted in worsening disease, overuse of emergency resources, and monumental medical debt. The Cox Trust supported a cluster of New England-based, nationally influential organizations that identified and studied this public policy issue, driven by the voices of consumers themselves. Among these, Health Care for All, founded in 1985, combined outreach, direct referral support, and community organizing in its approach to reaching Massachusetts residents who



RALLY FOR NATIONAL HEALTH CARE REFORM, BOSTON, MASSACHUSETTS, MARCH 16, 2010



GRANTEE PROFILE

THE MEDICAL-LEGAL PARTNERSHIP | BOSTON

The Cox Trust was an early funder of the Medical-Legal Partnership (MLP), founded in 1993 at New England's largest safety-net hospital, Boston City Hospital, now called Boston Medical Center. Responding to the fact that low-income children and families frequently have health problems caused or worsened by non-medical factors such as housing, hunger, or violence, the program uses legal resources to supplement traditional medical care.

For example, a legal intervention to compel a landlord or housing authority to mitigate mold can greatly improve health outcomes—and even school attendance—for an asthmatic child.

Recognizing the effectiveness of MLP's model of coordinating legal intervention for patients with their medical teams, the Trust invested in a replication project in 2004 and 2005 to develop six similar efforts in four New England states, improving outcomes for underserved children. Today the model established by MLP over 20 years ago has given rise to a

national network of sites using similar approaches in almost 300 health care settings across the United States.

lacked coverage. Community Catalyst, developed as a network of consumer-driven advocacy organizations, brought the voices and needs of ordinary consumers into policy debates and legislative discussions for national impact.

In no small part, these grants contributed to the development of the first-in-the-nation universal health insurance law, passed in Massachusetts in 2006. The 2010 federal Affordable Care Act was based on the Massachusetts model.

During the Trust's lifetime, nonprofit advocates took aim at the emerging reality that large numbers of people did not have—or could not obtain—health insurance coverage.



FAMILY HEALTH CENTER OF WORCESTER, MASSACHUSETTS



GRANTEE PROFILE

SUPPORTING COMMUNITY HEALTH

The Trust's final health grants advance innovations in access to care, including better support from specialists, culturally attuned consults, and services tailored to high-need patients.

Community Health Center, Inc., in Connecticut, has piloted the New England eConsult Network. Through a technology-enabled system, primary care providers can obtain patient-specific advice from specialist physicians located elsewhere. Using electronic communications, these eConsults give health center patients appropriate access to specialists' expertise at a reasonable cost. Only 14 percent of these patients then require in-person

specialty visits. This addresses a significant gap in care. Without this intervention, estimates are that only about 40 percent of specialty referrals from community health centers are completed. The pilot project included a site in Maine; now practices and payers in multiple locations are expressing interest and adopting the system.

In Massachusetts, the **Family Health Center of Worcester**, which serves a large population of immigrants and refugees representing 43 languages, has revised the jobs of its medical interpreters to serve also as cultural navigators, assuring that limited-English-proficient patients understand their care and medications and receive follow-up services as indicated. Early results show improved patient compliance, and an evaluation study will analyze patient outcomes.

Thundermist Health Center in Rhode Island has implemented two Community Health Access Teams to serve 1,600 of its most complex and high-need patients, who may be challenged by factors such as chronic disease, poverty, mental illness, homelessness, and trauma. Supported by real-time data systems, a dedicated team of community health and social-service professionals reach out to enrolled patients and support them in receiving health, behavioral health, and other necessary services. Results to-date are strong, but financial sustainability has not been reached. Rhode Island Medicaid and entities in other states have expressed interest in Community Health Access Teams as an important model of care.

Innovations in Access

In 2014, the family grants committee chose to implement a final series of health grants in New England. While the Affordable Care Act and Medicaid expansion in five of the six New England states had extended access to coverage to millions in the region, true access to quality care for all did not yet exist. People disadvantaged by poverty, poor health literacy, disability, or immigration status continued to fall between the cracks. Those without well-functioning primary care relationships often went

without care or appropriate follow-up, or relied on emergency rooms. Community health centers, long a feature of the health safety net, were closely in touch with their constituents, and some of these organizations had developed good ideas on how to improve true access. The Cox Trust made three multi-year investments in community health center innovations. If successful, these programs will be exemplars to replicate in other locations, and will live well beyond the Trust's funding life.



HEPATITIS C TELEECHO CLINIC, ECHO INSTITUTE™, UNIVERSITY OF NEW MEXICO HEALTH SCIENCES CENTER, ALBUQUERQUE



GRANTEE PROFILE

RHODE ISLAND FARM TO SCHOOL PROJECT

The Cox Trust invested in the Rhode Island Farm to School Project to help bring healthy, locally grown foods into school cafeterias. Spanning environment, education, and healthy living, the Rhode Island project coordinated the purchasing of local produce by schools while supporting local farmers. For example, apples and potatoes previously too small to sell were recognized as perfectly “kid-sized.” To engage parents and

children in local food, the project used chef visits and created immensely successful baseball cards featuring Rhode Island farmers.

The project, originally under the auspices of Kids First, now thrives statewide as part of Farm Fresh Rhode Island by engaging children, parents, schools, and farmers. Last year, Rhode Island public schools spent \$1.2 million, more than 10 percent of their food budget, on fresh products from Rhode Island farms.

Starting with a handful of schools in the late 1990s, the farm-to-school movement has grown exponentially,

with more than 42 percent of all US school districts now participating in farm-to-school activities.



Seed Funding

Community Foundations in New England

Very early in its life, the Cox Trust identified the development of philanthropy as a giving area that could outlive the Trust and significantly extend its impact. It began to seed-fund new community foundations in New England. This effort, which was replicated many times throughout the region, benefited from opportune timing and skillful execution. The results stand as an impressive piece of the Trust's legacy.

The Cox Trust's initiative for seed-funding community foundations was informed by William B. Hart, Jr., the president of the New Hampshire Charitable Foundation, who identified a need for sister community foundations in Maine and Vermont, and for the establishment of a fund dedicated to New Hampshire's northernmost region. The establishment of these three community foundations followed a simple formula: The Cox Trust issued a \$400,000 challenge grant for endowment, along with a smaller grant to support initial staffing. The challenge grants for endowment were broadly designated, allowing community boards to set the grantmaking agenda.

The success of these three initial grants prompted the Trust to make similar grants elsewhere in the region, leading to the launch of organizations that are now hubs of giving in their areas. These include:

- Berkshire Taconic Community Foundation
- Cape Cod Foundation
- Community Foundation of Middlesex County (Connecticut)
- Community Foundation of North Central Massachusetts
- Community Foundation of Southeastern Massachusetts

At their best, community foundations are far more than their grants; they serve as sources of human capital and function as conveners and thought leaders in their states or communities.

- Community Foundation of Tri-County Area (now merged with Community Foundation of Eastern Connecticut)
- Community Foundation of Western Massachusetts (special fund for Hampshire and Hampden Counties)
- Essex County Community Foundation
- Foundation for Metro West
- Greater Lowell Community Foundation

Measured by dollars alone, the return on this investment has been enormous. The Cox Trust's initial investment of \$2.8 million provided early support to a dozen organizations with combined net assets now exceeding \$920 million and an annual grants payout of \$74 million.

At their best, community foundations are far more than their grants; they serve as sources of human capital and function as conveners and thought leaders in their states or communities. These foundations have matured to sponsor efforts that include a major public health initiative

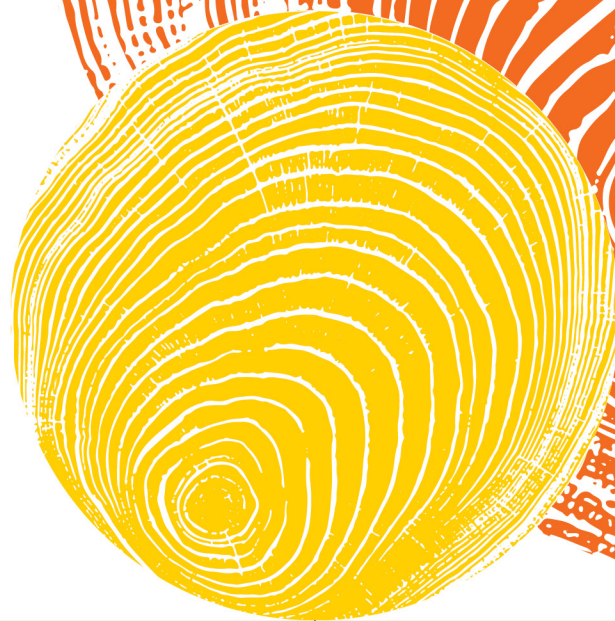
(the Berkshire Taconic Foundation), AIDS outreach (The Boston Foundation and the Maine Community Foundation), and a Collaboration of Community Foundations for the Gulf of Maine (the New Hampshire Charitable Fund).

By 2000, almost every area of New England had a local community foundation. The Trust's subsequent grants for the development of philanthropy came largely in the form of membership support for regional associations of grantmakers and affinity groups, with occasional grants for creative new giving vehicles including the New England Grassroots Environmental Funders, the Boston Schoolyards Collaborative, and the innovative 1% for the Planet, a global movement of businesses that have pledged to donate at least 1% of annual revenues to environmental causes.

GROWING IMPACT



INITIAL INVESTMENT
BY COX TRUST OF \$2.9 MILLION
1983-2004



GRANTS PAYOUT OF \$74 MILLION BY COX-
SUPPORTED COMMUNITY FOUNDATIONS
2015



COMBINED NET ASSETS OF COX-SUPPORTED
COMMUNITY FOUNDATIONS EXCEED \$920 MILLION
2015



CONGRESS SHALL MAKE NO LAW
RESPECTING AN ESTABLISHMENT
OF RELIGION, OR PROHIBITING
THE FREE EXERCISE THEREOF;
OR ABRIDGING THE FREEDOM
OF SPEECH, OR OF THE PRESS;
OR THE RIGHT OF THE PEOPLE
PEACEABLY TO ASSEMBLE, AND
TO PETITION THE GOVERNMENT
FOR A REDRESS OF GRIEVANCES

THE FIRST AMENDMENT TO THE CONSTITUTION OF THE UNITED STATES

MUSEUM CELEBRATES FREEDOM

Supporting Ethics and Engagement

Journalism

The family's legacy of responsible reporting, and its roots in Dow Jones and its flagship publication, *The Wall Street Journal*, informed several family gifts.



DECISION-MAKING AT THE ETHICS TABLE, THE BANCROFT FAMILY ETHICS CENTER, THE NEWSEUM, WASHINGTON, DC

In 1983, the Trust made a grant of \$750,000 toward the establishment of the Shorenstein Center on Media, Politics and Public Policy at Harvard University's John F. Kennedy School of Government. The Shorenstein Center explores the intersection of press, politics, and public policy in theory and practice, striving to bridge the gaps between journalists, scholars, and the public. In the last few years, some of those dollars have been used to fund the Journalist's Resource – an online, searchable database which examines new and controversial topics through a research lens. The Journalist's Resource promotes the concept of knowledge-based reporting that can inform public discourse and help ground journalists as they explore difficult topics.

The Cox Trust has also made significant contributions as part of the family's overall giving, now in excess of \$5 million, to the Bancroft Family Ethics Center, a permanent exhibit at the Newseum in Washington D.C. As the world's leading museum dedicated to journalism, the Newseum operates multiple initiatives aimed at informing the public about freedom of the press and freedom of expression. The Bancroft Center offers visitors an interactive, challenging look at dilemmas journalists face in their reporting, using real-life scenarios to highlight the hard ethical questions that permeate the field. The journalistic legacy of the Bancroft family is, in part, to promote an informed and educated society, critical for a healthy democracy and dialogue.

The journalistic legacy of the Bancroft family is, in part, to promote an informed and educated society, critical for a healthy democracy and dialogue.



CROWDS GATHER IN FRONT OF THE NEWSEUM FOR THE WOMEN'S MARCH ON WASHINGTON, DC, JANUARY 21, 2017

Grantees

1982-2017



- 1% for the Planet
- 1,000 Friends of Connecticut
- 1,000 Friends of Massachusetts
- 1,000 Friends of Oregon
- A Better Chance
- A Different September Foundation
- Abortion Access Project
- Academy of Natural Sciences of Philadelphia
- Acadia Hospital
- Action for Boston Community Development
- AIDS Action Committee of Massachusetts
- Alliance for a Healthy New England
- Alliance for Climate Action
- Alliance for Community Supports
- Alliance for Education
- Alliance For Young Families
- Alliance of Maine Educational Nonprofit Organizations
- Alternatives for Community & Environment
- Alzheimer's Association of Eastern Massachusetts
- American Academy of Arts & Sciences
- American Cancer Society, Massachusetts Division
- American Civil Liberties Union
- American Farmland Trust
- American Lung Association of Maine
- American Rivers, Rivers Alliance of Connecticut
- Antioch University New England
- Appalachian Mountain Club
- Appalachian Trail Conference
- Arnold Arboretum
- The Artists Foundation
- Arts in Progress
- Associated Grant Makers
- Association to Preserve Cape Cod
- Asthma Regional Council
- Audubon Society of New Hampshire
- Barnum Museum Foundation
- Bates College
- Bay Chamber Concerts
- Beals Island Regional Shellfish Hatchery
- Bentley College
- Berkshire Natural Resources Council
- Berkshire Taconic Community Foundation
- Beth Israel Deaconess Medical Center
- Big Sister Association of Greater Boston
- Bigelow Laboratory of Ocean Sciences
- BioDiversity Research Institute
- Blue Cross Blue Shield of Massachusetts Foundation
- Boston Arts Academy
- Boston Center for Independent Living
- Boston Children's Museum
- Boston Children's Service Association
- Boston City Hospital
- Boston College: Juvenile Rights Advocacy Project
- Boston Community AIDS Partnership
- Boston Compact
- Boston Conservatory
- Boston Education Funders
- The Boston Foundation
- Boston Full Service Schools Roundtable
- Boston Greenspace Alliance
- Boston Healthcare for the Homeless Program
- Boston Medical Center
- Boston Natural Areas Network
- Boston Parks 2004
- Boston Partners in Education
- Boston Philharmonic
- Boston Plan for Excellence in the Public Schools
- Boston Public Health Commission
- Boston Public Library Foundation
- Boston Schoolyard Initiative Funder's Collaborative
- Boston Symphony Orchestra
- Boston University
- Boston Urban Asthma Coalition
- Boston Urban Gardeners
- Boston Voyages in Learning
- Boston Women's Fund
- Boys & Girls Club of Lawrence
- Boys & Girls Club of Newport County
- Bradford College
- Bradford L. Dunn Institute for Learning Differences
- Brain Injury Association of New Hampshire
- Brandeis University
- Brigham & Women's Hospital
- Brockton Interfaith Community
- Brooks School
- Bryant College of Business
- Cambridge College
- Cambridge Health Alliance
- Cambridge Hospital
- Cambridge School Volunteers
- Cape & Islands Self-Reliance Corporation
- Cape Cod Commercial Hook Fisherman's Association
- Cape Cod Foundation
- Cape Cod Museum of Natural History
- The Care Center
- Caron Treatment Centers
- CAST (Center for Applied Special Technology)
- Catalogue for Philanthropy
- Catherine Laboure College
- Center for Children's Advocacy, Inc.
- Center for Coastal Studies
- Center for Collaborative Education
- Center for Ecological Technology
- Center for Educational Services
- Center for Environmental Intern Programs
- Center for Insurance Research
- Center for Public Interest Research, New England Climate Action Project
- Center for Public Representation
- Center for Rural Massachusetts
- Center for Teen Empowerment
- Center for the Prevention of Hate Violence
- Center for the Study of Public Policy
- Central Massachusetts Health Care Coalition
- Ceres, Massachusetts Earth Day Network
- Champlain Valley Education Development Center
- Charles River Watershed Association
- Chesapeake Bay Foundation
- Chestnut Hill Academy
- The Chestnut Hill School
- The Chewonki Foundation
- Child & Family Services of New Hampshire
- Child Health Services
- Childhood Lead Action Project
- Children's Alliance of New Hampshire
- Children's Theatre of Maine
- Children's Alliance of New Hampshire
- Children's Friend & Family Services
- Children's Hospital of Philadelphia
- Children's Law Center of Massachusetts
- Children's Medical Center Corporation
- Chinese Culture Institute
- Choate Rosemary Hall Foundation

- ▶ Citizen Agenda Development Fund: MA Campaign to Clean Up Hazardous Waste
- ▶ Citizens' Housing & Planning Association
- ▶ Citizens' Scholarship Foundation of America
- ▶ City on a Hill
- ▶ The City School
- ▶ City Year
- ▶ Citywide Educational Coalition
- ▶ Clarke School for the Deaf
- ▶ Clean Air – Cool Planet
- ▶ Clean Water Fund
- ▶ Coalition for Buzzards Bay
- ▶ Coalition Health Care Utilization Board
- ▶ Coalition to Protect Chinatown
- ▶ Coastal Enterprises, Inc.
- ▶ Cobscook Bay Resource Center
- ▶ Cobscook Community Learning Center
- ▶ Codman Square Health Center
- ▶ Cold Hollow to Canada
- ▶ Collaboration of Community Foundations for the Gulf of Maine
- ▶ College For Every Student
- ▶ College of the Atlantic
- ▶ Columbia Land Conservancy
- ▶ Committee for Boston Housing
- ▶ Common Ground
- ▶ Commonwealth Corporation
- ▶ Communities Actively United for Social Equality
- ▶ Community Action Program Belknap-Merrimack Counties, Inc.
- ▶ Community Action, Inc.
- ▶ Community Catalyst
- ▶ Community Dental
- ▶ Community Environmental Legal Defense Fund
- ▶ Community Foundation of North Central Massachusetts
- ▶ Community Foundation of Southeastern Massachusetts
- ▶ Community Foundation of the Tri-County Area
- ▶ Community Foundation of Western Massachusetts
- ▶ Community Health & Counseling Services
- ▶ Community Health Center
- ▶ Community Music Center of Boston
- ▶ Community Music School of Springfield
- ▶ Community Partners, Inc.
- ▶ Community Preparatory School
- ▶ Community Teamwork, Inc.
- ▶ Community Training & Assistance Center
- ▶ Compact of Cape Cod Conservation Trusts
- ▶ The Computer Museum
- ▶ Conference of New England Governors & Eastern Canadian Premiers
- ▶ Connecticut Association for Human Services
- ▶ Connecticut Center for School Change
- ▶ Connecticut Citizen Action Council
- ▶ Connecticut Coalition for Environmental Justice
- ▶ Connecticut College
- ▶ Connecticut Council for Philanthropy
- ▶ Connecticut Fund for the Environment
- ▶ Connecticut Health Care for All Coalition
- ▶ Connecticut Humanities Council
- ▶ Connecticut River Watershed Council
- ▶ The Conservation Fund
- ▶ Conservation Law Foundation
- ▶ Consultative Group on Biological Diversity
- ▶ Consumers for Affordable Health Care Foundation
- ▶ Cooperative Economics for Women
- ▶ Corporate Accountability International
- ▶ The Corporation for Boston
- ▶ Corporation for Business, Work & Learning
- ▶ Cotting School
- ▶ Council for Responsible Genetics
- ▶ Council on Foundations
- ▶ Council on the Maine Environment
- ▶ Court Appointed Special Advocates of New Hampshire
- ▶ Criminal Justice Organization of Hampden County
- ▶ Dana-Farber Cancer Institute
- ▶ DARE (Direct Action for Rights & Equality)
- ▶ DARE Family Services
- ▶ Dartmouth Medical School
- ▶ Demos
- ▶ Dexter School
- ▶ Disability Law Center
- ▶ Dorcas International Institute of Rhode Island
- ▶ Dorchester Bay Economic Development Corporation, Fairmount/Indigo Line Collaborative
- ▶ Downeast Lakes Land Trust
- ▶ Early Learning New Hampshire
- ▶ Earth Share of New England
- ▶ East Boston Community Health Committee
- ▶ Easter Seal Society of New Hampshire
- ▶ Eastern Massachusetts Community Foundation Consortium
- ▶ ECO 2000
- ▶ EcoTarium
- ▶ Ecumenical Social Action Committee
- ▶ EDC (Education Development Center)
- ▶ Educare Central Maine
- ▶ Educating Children for Parenting
- ▶ Education Alliance for Equity in the National Schools
- ▶ Education Connection
- ▶ Educators for Social Responsibility
- ▶ EdVestors
- ▶ Edward M. Kennedy Health Center
- ▶ Edward Street Day Care Center, Inc.
- ▶ Efficacy Institute
- ▶ ELM Education Fund
- ▶ Emerald Necklace Conservancy
- ▶ English for New Bostonians
- ▶ Environment Council of Rhode Island Education Fund
- ▶ Environmental Careers Organization
- ▶ Environmental Defense Fund
- ▶ Environmental Diversity Forum
- ▶ Environmental Federation of New England
- ▶ Environmental Grantmakers Association
- ▶ Environmental Law Institute
- ▶ Environmental League of Massachusetts
- ▶ Epiphany Middle School
- ▶ Episcopal Academy
- ▶ Essential Information
- ▶ Essex County Community Foundation
- ▶ Eunice Kennedy Shriver Center for Mental Retardation
- ▶ Facing History & Ourselves
- ▶ FairTest: The National Center for Fair & Open Testing
- ▶ Families in Transition
- ▶ Families USA Foundation
- ▶ Family Advocacy Program
- ▶ Family Health Center of Worcester
- ▶ Faulkner-Sagoff Center for Breast Health Care
- ▶ FCD Prevention Works
- ▶ Fenway Middle College High School

- Fenway Retention Consortium
- Fitchburg Art Museum
- The Food Project
- Forest Hills Educational Trust
- Forest Trust
- Forum of Regional Associations of Grantmakers
- Foundation for Children with AIDS
- Foundation for Excellent Schools
- Foundation for Healthy Communities
- Foundation for MetroWest
- Fountain Valley School of Colorado
- Franklin N. Flaschner Judicial Institute
- Freedom House
- The Freelance Players
- Friends of Casco Bay
- Friends of Children, Inc.
- Friends of the Earth
- Fund for Keeping Maine's Forests
- Fund for Nonprofit Partnerships in the Boston Public Schools
- Fund for Parks & Recreation in Boston
- Funders' Network for Smart Growth & Livable Communities
- Garden Futures
- Gardner Carney Leadership Institute
- Genesis Community Loan Fund
- George Stevens Academy
- Georgetown Day School
- Georgetown University
- Girls Incorporated of Lynn
- Goddard College Corporation
- Good Will-Hinckley
- Grantmakers Concerned with Immigrants & Refugees
- Grantmakers Council of Rhode Island
- Grantmakers for Education
- Grantmakers in Health
- Great Bay Resource Protection Partnership
- Great Works Regional Land Trust
- Greater Boston Association for Retarded Citizens, Inc.
- Greater Boston Legal Services
- Greater Boston Physicians for Social Responsibility
- Greater Lowell Community Foundation
- Greater New Bedford Chapter for Retarded Citizens, Inc.
- GreenLight Fund, Inc.
- Grow Smart Rhode Island
- GrowSmart Maine
- Guanacaste Dry Forest Conservation Fund
- Gulf of Maine Institute
- Gulf Restoration Network
- Habitat for Humanity of Greater Portland
- Hampshire College
- Hampshire Education Collaborative
- Handel & Haydn Society
- Hartford Action Plan on Infant Health
- Hartford Areas Rally Together
- Hartford Youth Scholars Foundation
- Harvard University
- Hasbro Summer Learning Initiative
- Haymarket People's Fund
- Health Care for All
- Health Care Without Harm
- Health Law Advocates
- Health Resources in Action
- Health Systems Agency of North Connecticut, Inc.
- Healthy Community Coalition
- Hebrew Rehabilitation Center for Aged
- Hebron Academy
- Heifer Project International
- Highstead Foundation
- Hitchcock Center for the Environment
- Hobart & William Smith Colleges
- Home for Little Wanderers
- Homefront Health Care
- Housatonic Valley Association
- Hubbard Brook Research Foundation
- Hurricane Island Outward Bound
- Independent Sector
- Inquilinos Boricuas en Accion
- Inspiring Minds
- Institute for Resource Management
- Institute for Responsive Education
- Institute of Open Education
- International Institute of Boston
- International Institute of Rhode Island
- International Rescue Committee
- Ipswich River Watershed Association
- Isabella Stewart Gardner Museum
- Island Institute
- Jackson Laboratory
- Jobs for Bay State Graduates
- Jobs for Youth - Boston
- Joint Committee for Children's Health Care in Everett
- The Jordan Institute
- Joslin Diabetes Foundation
- JSI Center for Environmental Health Studies
- Judge Baker Children's Center
- Jumpstart for Young Children
- Juvenile Law Center of Massachusetts
- Keeping Maine's Forests Fund
- Kennebec Valley Mental Health Center
- Kennebec Valley Regional Health Agency
- Kent County Memorial Hospital
- Kids First
- Kieve Affective Education
- Laboure Junior College
- Lake Champlain Committee
- Lake Champlain Islands Trust
- Lake Champlain Land Trust
- Lake Pontchartrain Basin Foundation
- Land Trust Alliance
- Land Trust Exchange
- Latino Health Institute
- Latino Parents Association
- Laudholm Trust
- Lawyers Concerned for Lawyers
- Lead Action Collaborative
- The Learning Tree
- Lesley University
- Libraries for the Future
- Long Island Soundkeeper Fund
- Longy School of Music
- Lowell Parks & Conservation Trust
- The Lowell Plan
- Lower-Outer Cape Community Coalition
- MAB Community Services
- Maine Appalachian Trail Land Trust
- Maine Aquaculture Innovation Center
- Maine Audubon
- Maine Caucus of the Northern Forest Alliance
- Maine Center for Public Health
- Maine Children's Alliance
- Maine Children's Growth Council
- Maine Coast Heritage Trust
- Maine Collaborative on Health Care Foundation
- Maine Community AIDS Partnership
- Maine Community Foundation
- Maine Environmental Funders Partnership
- Maine Equal Justice Partners

- Maine Farmland Trust
- Maine Humanities Council
- Maine Initiatives
- Maine Island Trail Association
- Maine Lakes Conservancy Institute
- Maine Maritime Academy
- Maine Mathematics & Science Alliance
- Maine Migrant Health Program
- Maine People's Resource Center
- Maine Philanthropy Center
- Maine Primary Care Association
- Maine Rivers
- Maine Rural Schools Partnership
- Maine-Dartmouth Family Practice Residency
- MaineHealth
- MaineShare
- Mainewatch Institute
- Manchester Area Family Planning Center
- Manchester Community Health Center
- Manomet
- Marine Biological Laboratory
- Marine Studies Consortium
- Maritime Aquarium at Norwalk
- Mary Hitchcock Memorial Hospital
- Mass Energy Consumers Alliance
- Mass Insight Education & Research Institute
- Massachusetts Advocates for Children
- Massachusetts Anti-Hunger Coalition
- Massachusetts Association of Community Development Corporations
- Massachusetts Association of Conservation Commissions
- Massachusetts Association of Conservation Districts
- Massachusetts Audubon Society
- Massachusetts Bar Foundation
- Massachusetts Breast Cancer Coalition
- Massachusetts Charter School Association
- Massachusetts Coalition for Occupational Safety & Health
- Massachusetts Coalition for the Homeless
- Massachusetts Cultural Alliance
- Massachusetts Emergency Contraception Network
- Massachusetts Environmental Collaborative
- Massachusetts Eye & Ear Infirmary
- Massachusetts Fair Share
- Massachusetts General Hospital
- Massachusetts Health Data Consortium
- Massachusetts Health Funders Network
- Massachusetts Housing & Shelter Alliance
- Massachusetts Human Service Coalition
- Massachusetts Immigrant & Refugee Advocacy Coalition
- Massachusetts Institute of Technology
- Massachusetts Law Reform Institute
- Massachusetts Long-Term Care Foundation
- Massachusetts Public Health Association
- Massachusetts Senior Action Council
- Massachusetts Senior Care Foundation
- Massachusetts Smart Growth Alliance
- Massachusetts Society for the Prevention of Cruelty to Children
- Massachusetts Watershed Coalition
- MassINC
- MassPartners for Public Schools
- MASSPIRG Education Fund
- May Institute
- The Medical Foundation at Health Resources in Action
- Merrimack College
- Merrimack River Watershed Council
- Merrimack Valley Community Foundation
- Merrimack Valley Project
- MetroLacrosse
- Metropolitan Area Planning Council
- Metrowest Community Healthcare Coalition
- Middlesex County Community Foundation
- Millbrook School
- Milton Academy, Massachusetts Advanced Studies Program
- Monadnock Conservancy
- Monadnock Family Services
- Montshire Museum of Science
- Morris Arboretum of the University of Pennsylvania
- Mothers' Milk Bank of New England
- Mount Holyoke College
- Mt. Ascutney Hospital
- Multicultural Education Training & Advocacy Project
- Museum of Fine Arts
- Museum of Science
- The Music School
- My Turn, Inc.
- NAMI Maine
- Nantucket Conservation Foundation
- Nantucket Cottage Hospital
- Nantucket Maria Mitchell Association
- Nantucket Research & Education Foundation
- Nashua River Watershed Association
- National Center for Healthy Housing
- National Coalition for Marine Conservation
- National Coalition for Patient Rights
- National Consumer Law Center
- National Family Caregivers Association
- National Fish & Wildlife Foundation
- National Gardening Association
- National Hospice Organization
- National Toxic Hazards Prevention Fund
- National Trust for Historic Preservation
- National Wildlife Federation
- Natural Resources Council of Maine
- Natural Resources Defense Council
- Nature Conservancy
- Naugatuck Valley Project
- Neighborhood Development Corporation of Jamaica Plain
- Neighborhood Funders Group
- Neighborhood Legal Services in Lynn
- Neighborhood of Affordable Housing
- NESCAUM (Northeast States for Coordinated Air Use Management)
- New Alchemy Institute
- New Bedford Oceanarium
- New Bedford Women's Center
- New Ecology, Inc.
- New England Adolescent Research Institute (NEARI)
- New England Alliance for Children's Health
- New England Aquarium
- New England Association of Schools & Colleges
- New England Board of Higher Education

- New England College of Optometry
- New England Community Health Center Association
- New England Conservatory
- New England Energy Policy Council
- New England Fisheries Development Association
- New England Forestry Foundation
- New England Foundation for the Arts
- New England Grassroots Environment Fund
- New England Natural Resources Center
- New England Rivers Center
- New England Rural Health Roundtable
- New England Science Center Collaborative
- New England Wild Flower Society
- New England Wildlife Center
- New Entry Sustainable Farming Project
- New Hampshire Association of Conservation Commissions
- New Hampshire Charitable Foundation
- New Hampshire Citizens Alliance
- New Hampshire Citizen's Voice Project
- New Hampshire College
- New Hampshire Community Loan Fund
- New Hampshire Family Planning Council
- New Hampshire Humanities
- New Hampshire Legal Assistance
- New Hampshire Minority Health Coalition
- New Hampshire Natural Resources Forum
- New Hampshire Public Health Association
- New Hampshire Public Radio
- New Haven Urban Resources Initiative
- Newseum
- North Country Institute
- North Shore Community College Foundation
- Northeast/New England Citizen Action Resource Center
- Northeastern University
- Northern Forest Alliance
- Northern Forest Center
- Northern New England States Faith in Action Network
- Northwest Atlantic Marine Alliance
- Nuestras Raices
- Nurtury
- Ocean Arks International
- Ocean State Action Fund
- ODWIN Learning Center
- Oficina Hispana de la Comunidad
- ONE Lowell Coalition
- Opacum Land Trust
- Open Space Institute
- Opportunities Industrialization Centers of Greater Boston
- Pace University
- Paraprofessional Health Care Institute
- Parent/Professional Advocacy League
- Parent-Child Home Program
- Parents Opening Doors
- Partners in Health
- Pathways to Wellness
- Peabody Museum
- Peace Corps
- Penikese Island School
- The Pennington School
- Pennsylvania School for the Deaf
- Penobscot Community Health Center
- Penobscot East Resource Center
- Penobscot River Restoration Trust
- People Acting in Community Endeavors
- Permanent Fund for Vermont's Children
- Pioneer Valley Project
- Pioneer Valley Regional Ventures Center
- Planned Parenthood League of Massachusetts
- Planned Parenthood of Northern New England
- Planned Parenthood of Vermont
- PlusTime New Hampshire
- Portland Arts & Technology High School
- Portland Museum of Art
- Portland Trails
- Prevent Child Abuse Rhode Island
- Pro-Choice Massachusetts Foundation
- ProChoice Resource Center
- Project Bread
- Project STEP
- Projects, Inc.
- Protestant Episcopal Diocese of Massachusetts
- Providence After School Alliance
- Provincetown Center for Coastal Studies
- Public Policy Institute
- Purnell School
- Quebec-Labrador Foundation
- Quincy School Community Council
- Radcliffe College
- Raising a Reader, Massachusetts
- REACH Community Health Foundation
- Reach Out & Read
- Regional Employment Board of Hampden County
- Regional Health Agency of Upper Kennebec Valley
- Regional Medical Center at Lubec
- Regional Plan Association
- Rennie Center for Educational Research & Policy
- Rhode Island ACORN
- Rhode Island After School Alliance
- Rhode Island Committee on Occupational Safety & Health
- Rhode Island Health Center Association
- Rhode Island KIDS COUNT
- Rhode Island Project AIDS
- River Network
- River Valley Counseling Center
- Roca
- Rockingham County Community Action Program
- Rogerson House
- Roxbury Community College
- Roxbury Youthworks
- RSU#1 Education Foundation
- S.T.A.R. Foundation
- Safer Society Foundation
- Salem Sound 2000
- Sara Holbrook Community Center
- Saugatuck Valley Audubon Society
- Save the Bay, Inc.
- Save the Harbor, Save the Bay
- Schoodic Institute at Acadia National Park
- Seacoast HealthNet
- Second Nature
- Shakespeare & Company
- Shelburne Farms
- Sierra Club Legal Defense Fund
- Silent Spring Institute
- Snappy Dance Theater
- Snelling Center for Government
- Social Justice For Women
- Society for the Protection of New Hampshire Forests

- Solar Technology & Research Foundation
- South Africa Development Fund
- Southern Maine Area Agency on Aging
- Southern Maine Association of Cooperating Hospitals
- Southern New Hampshire Services
- Southern New Hampshire University, School of Community Economic Development
- Southside Community Land Trust
- Southwest Corridor Community Farm
- Southwestern Vermont Council on Aging, Coalition of Vermont Elders
- Spanish American Union
- Spectrum Youth & Family Services
- Springside School
- St. Francis de Sales School
- St. George's School
- St. John-Aroostook Resource Conservation & Development Project
- St. Joseph Health Services of Rhode Island
- St. Timothy's School
- StageWest
- The Steppingstone Foundation
- Stern Center for Language & Learning
- Strategies for Children
- Student Conservation Association
- Sudbury Valley Trustees
- Suffolk University
- Summer Ink
- Summerbridge Cambridge
- Sweetser Children's Home
- Taunton River Watershed Alliance
- Technical Development Corporation
- Teen Voices
- Teens as Community Resources
- Tellus Institute
- Thames Science Center
- Thom Child & Family Services
- Thompson Island Outward Bound Education Center
- Thrive in Five
- Thundermist Health Center
- Tides Family Services
- Toxics Action Center
- Trinity Church Boston
- Trinity College of Vermont
- Trout Unlimited
- The Trust for Public Land
- Trust to Conserve Northeast Forestlands
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- Tufts University
- Tufts-New England Medical Center
- Two Countries, One Forest
- Union Community Fund
- Union of Concerned Scientists
- United Interfaith Action of Southeastern Massachusetts
- United Teen Equality Center
- United Way of Greater Portland, Maine Early Childhood Education Funders
- United Way of Massachusetts Bay & Merrimack Valley
- United Way of Southeastern Rhode Island
- Universal Health Care Foundation of Connecticut
- University of Maine
- University of Massachusetts
- University of Massachusetts Medical Center
- University of New England
- University of New Hampshire
- University of Pennsylvania
- University of Rhode Island
- University of Vermont
- Upham's Corner Health Center
- Upper Valley Teacher Institute
- Urban Agriculture Task Force
- Urban Collaborative
- Urban College of Boston
- Urban Ecology Institute
- Urban Medical Group
- Vermont AIDS Council
- Vermont Campaign for Health Care Security Education Fund
- Vermont CARES
- Vermont Children's Forum
- Vermont Coalition of Clinics for the Uninsured
- Vermont Community Foundation
- Vermont Council on the Arts
- Vermont Council on the Humanities
- Vermont Energy & Climate Action Network
- Vermont Historical Society
- Vermont Institute for Science, Math & Technology
- Vermont Land Trust
- Vermont Natural Resources Council
- Vermont Public Interest Research Group
- Vermont Smart Growth Collaborative
- Vermont State Colleges
- Visiting Nurse Association of Boston
- Visiting Nurse Association of Eastern Massachusetts
- Visiting Nurse Association of Massachusetts
- Wadsworth Atheneum
- Walnut Hill School
- Watertown Public Schools, Project OPEN
- Wediko Children's Services
- Wellspring Multi-Service Center
- Westminster School
- Westport River Defense Fund
- WGBH Educational Foundation
- Wheaton College
- The Wilderness Society
- Women & Foundations/Corporate Philanthropy
- Women's Educational & Industrial Union
- Women's Express
- Women's Technical Institute
- Woodbury College
- Woods Hole Oceanographic Institute
- Woods Hole Research Center
- Woonasquatucket River Watershed Council
- Worcester Consortium for Higher Education
- World Development Productions
- World Education
- World Media Foundation
- Yale University School of Medicine
- Yellow Barn Music Festival
- YMCA Training, Inc.
- YouthBuild Boston
- Zoo New England

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